

DEPARTMENT OF MANAGEMENT STUDIES

Programme Outcomes (POs) for MBA IB

PO 1	Demonstrate an understanding of management concepts, principles and theories, and apply them in the context of organizational work practices.
PO 2	Apply analytical and critical thinking skills to analyze the dynamic business environment and identify entrepreneurial and business opportunities and risks.
PO 3	Prepare business strategies, develop concomitant functional and operational strategies and implement them in an integrated manner to efficiently and effectively achieve the functional goals and the business objectives.
PO 4	Demonstrate an understanding of decision making processes at various levels of the organization with respect to resources mobilization and theirefficient deployment and use to achieve the set goals
PO 5	Demonstrate the ability to analyze management problems, to identify collect relevant data and to apply a creative problem-solving approach
PO 6	Identify and recommend the information technology based interventions to achieve organizational goals
PO 7	Benchmark organizational and managerial practices against the principles of good governance, ethical conduct, corporate social responsibility and the imperatives of long-term societal welfare
PO 8	Demonstrate effective communication and interpersonal skills as well as the ability to work with and lead team
PO 9	Develop a lifelong learning approach manifested in their attitude to learn, unlearn and relearn and in their pursuit of excellence in professional, personal and social life.
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Programme Specific Outcomes (PSOs) for MBA IB

PSO 1	Demonstrate the ability to scan and analyze the implications of changes in the global competitive environment including the role of various international economic institutions, regional economic groups and foreign trade policy relevant to the conduct of international business operations.
PSO 2	Display an analytical approach towards identifying the benefits and risks of selecting amongst various entry modés, international markets and product portfolios.
PSO 3	Display a strong understanding of processes and procedures for conducting business operations across international boundaries,
PSO 4	Exhibit an understanding of multicultural environments and the challenges of communicating and negotiating with diverse stakeholders across international boundaries.

For Gitarattan International Business School
Director

Course Outcomes (COs) of MBA IB

FIRST SEMESTER

Paper Code	Subject	Course Objectives
MTB 101	MANAGEMENT PROCESS & ORGANIZATION AL BEHAVIOUR	CO1: Enumerate, explain, compare and analyze the concepts, theories and principles that have evolved in specific historical contexts and informed both academic thinking and practices related to the field of management. CO2: Identify and discuss the functions of management i.e. planning, organizing, leading and controlling, relate them with the roles of managers at different levels of the organization and classify the skills necessary for effective performance of their functions. CO3: Apply the knowledge of management theory and of organizational behavior to analyze managerial issues and take decisions consistent with the organizational objectives of efficiency and effectiveness. CO4: Analyze the complexities of work organizations and develop a multidisciplinary approach to address interpersonal and intra organizational issues.
MIB 103	QUANTITATIVE TECHNIQUES	CO1: Identify and differentiate between different statistical techniques and methods. CO2: Explain the merits and limitations of various statistical techniques. CO3: Demonstrate effective computational and spread sheets skills for business analysis. CO4: Analyse and interpret statistical information from the business data and reports. CO5: Apply quantitative techniques to solve a variety of business problems.
MIB 105	MANAGERIAL ECONOMICS	CO1: Examine various economic ideologies, economic theories and techniques of economic analysis and discuss their relevance for managerial decision making. CO2: Identify and explain factors influencing supply and demand, analyze the dynamic role of markets in allocation of productive resources in a free market economy and offer critique of market based model from sustainable development perspective. CO3: Examine various approaches and models that explain consumer choices and behaviour and apply them for analyzing the demand CO4: Discuss the theory of production and analyze the effects of technology and variations in input proportions on output, both in the short run and long run. CO5: Identify and compare different market structures and analyze pricing and output decisions in different market forms. CO6: Analyze business cycles, macro-economic conditions and policies and develop effective business strategies.

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MIB 107	ACCOUNTING FOR MANAGEMENT GLOBAL BUSINESS ENVIRONMENT	CO1: Demonstrate sound understanding of fundamental accounting principles, accounting standards and accounting techniques. CO2: Construct financial statements by collecting, recording and classifying the financial information from divergent sources. CO3: Critically analyse and interpret financial statements of a company. CO4: Demonstrate the ability to extract and use meaningful financial information for managerial decision making. CO1: Demonstrate and understanding of the global business environment and its relevance for business organizations. CO2: Demonstrate and understanding of on government policies and growth of MNC and its impact on foreign policies CO3: Explain various trade agreements and demonstrate n
	_	understanding of the role of trade organization. CO4: Identify and discuss the impact of contemporary trends in global business environment
MIB 111	Cross Cultural Management	CO1: Demonstrate an understanding of the cultural practices in international business. CO2: Apply the principles of management to managerial practices in international business. CO3: Synthesize different models used in international business
MTB 113	BUSINESS COMMUNICATIO N & NEGOTIATION SKILLS	CO1: Recognize the scope and significance of communication and its relevance for enhancing individual and organizational performance in the context of global business operations. CO2: Explain the concepts, theories and principles of communication in forming various communication strategies and practices aimed at effective communication with different stakeholders in organizations operating across national boundaries. CO3: Identify and apply various tools and techniques for developing appropriate communications strategies aimed at positioning a global organization and build brand image. CO4:Exhibit the use of interpersonal communication skills and etiquettes for impactful business dealings and lasting relationship building reflected in dressing sense, listening skills and cultural sensitivity CO5: Devise an effective communication strategy and protocols that can be successfully employed by the individuals and teams while participating in cross-cultural business negotiations
MIB 115	Information Technology Management	COl: Recall the components of an Information Technology based system. CO2: Identify the challenges in storage and retrieval of data. CO3: Classify the software into various types on the basis of different criteria. CO4: Create and analyze the database using SQL and spread sheet tools.



4		CO5: Build an appropriate computer network as per the organizational needs . CO6: Develop web pages using HTML. CO7: Contrast the information systems for managerial decision making CO8:Understand the new and emerging technologies
MIB 117	Information Technology	CO1: Apply Operating system tools for IT resources. CO2: Create and analyze the database using SQL.
	Management L25	CO3: Make use of Spreadsheet software such as MS-Excel as a data analysis tool.
		CO4: Create and develop web pages using HTML.

SECOND SEMESTER

Paper	Subject	Course Objectives
Code		
MIB 102	INTERNATIONAL	CO1: Demonstrate an understanding of the impact of trade policy on
	TRADE	business at the international level
A	OPERATION &	CO2: Formulate strategies related to trading and investment
	FOREIGN TRADE	CO3: Forecast the trade trends for different economies
	POLICY	CO4: Formulate export promotion plans
MIB 104	MANAGEMENT	CO1: Evaluate the impact of world issues on an international
	OF	business opportunity.
	INTERNATIONA	Compare and contrast cultures and societies globally using
	L BUSINESS	socioeconomic and cultural frameworks.
	L DOOM (LDE	CO3: Develop policies related to various business functions at
		international level
		CO4: Forecast the scope of international expansions within the
1	1	regulatory frame work.
MIB 106	International	CO1: Understand the role and functions of Human Resource
VIII 100	Human Resource	
	Management	internationally.
	, , amagomont	CO2: Formulate the Human Resource Management strategies for
		Multinational Corporations.
1		CO3: Analyse individual, organizational, national and international
1		strategies for managing workforce diversity.
		CO4: Analyze the implementation issues in HRM Multinational
	1	Corporations
MIB 108	International	CO1: Develop the conceptual understanding of international
100	Financial	monetary systems and exchange rate Regimes and the concept of
	Management	balance of payment.
1	Management	CO2: Make them understand different types of exchange rate
1		theories.
		CO3: Enable the students to understand the risk aversion and
		hedging strategies.
		CO4: Analyse risk factor in international investment and evaluate
		project with different techniques that
		Result in successful projects.
MIB 110	International	CO1: Identify and analyze opportunities within international
110	Marketing	marketing environment.
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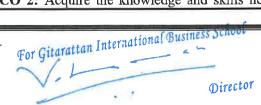
	Management	CO2: Prepare an international marketing plan
		CO3: Develop a comprehensive course of action for a business firm
	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	using formal decision making processes;
		CO4: Determine the impact of cultural differences on the practice of
		marketing in the international business environment.
	12	CO5: Analyze complex international marketing situations and
		propose applications of standard marketing concepts to foreign
		markets.
MIB 112	Research Methods	CO1: Describe the concept of research and research problem and
	for International	identify appropriate research design for any research problem.
	Business	CO2: Able to understand meaning of hypothesis, sampling methods
		and scaling techniques
1		CO3: Demonstrate and carryout the data collection methods for a
		research problem
		CO4: Analysis of data collected from different sources & test the
		hypothesis under different scenario
		CO5: Summarize the results, assumptions, errors and outputs and
		Appraise those outputs in context of different situations.
		CO6: Developing the proposal based on the outputs developed from
		different data/input from different sources
MIB 114	Export Import	
1111111111	Procedures and	
	Documentation and	CO'2: Develop strategies for effective trading
	Documentation	CO 3: Formulate organizational plans adhering to government
		policies
		CO 4: Plan out procedures to fulfill the documentation process
		CO 5: Develop export promotion plans adhering to government
		initiatives
MIB 116	Production and	
WIID IIO		understand system perspective for the organizations to achieve
	Operations Research for	* * *
	Research for International	
	Business	productive efficiency.
	Dusiness	CO2: Identify the major decision areas included in production &
		operations management and explain the principles, concepts, tools
		and techniques employed for decision making in each of the decision areas.
1		CO3: Identify the processes of product design and development,
1		analyze various approaches to product development, compare and
		classify manufacturing and service delivery processes and analyse
		the factors determining process selection.
		CO4: Design and implement quality management systems applying
		both traditional and Japanese management philosophies for
		operations management.
		CO5: Design production & maintenance schedules in manufacturing
		units, identify material handling equipments and implement
		industrial safety rules.
TI.	1	CO6: Apply the concepts of purchase, stores, forecasting and
		inventory management and analyze and evaluate material requirement decisions.



MIB 118	Foreign Language Part I	CO 1: Combine sentences and phrases to express opinions on topics related to the self, personal interest, and everyday life; CO 2: Ask and answer questions about the self, personal interest, everyday life, and the immediate environment, orally and in writing; CO 3: Talk about familiar topics related to the self, personal interest and everyday life, using linked sentences with a moderate level of accuracy both orally and in writing; CO 4: Identify the main point and basic supporting details of level-appropriate authentic texts
MIB 120	MOOC	NA **
MIB 122	Minor Project	NA

THIRD SEMESTER

Paper Code	Subject	Course Objectives .
MIB 201	INTERNATIONAL STARTEGIC MANAGEMENT	CO 1: Evaluate and control the strategic management process CO 2: Demonstrate a clear understanding of the concepts, tools & techniques used by executives in developing and executing strategies and will appreciate its integrative an interdisciplinary nature. CO 3: Demonstrate a capability of taking decisions in dynamic business in International landscape. CO 4: formulate and implement a diverse set of strategies
MIB 203	GLOBAL INSURANCE AND RISK MANAGEMENT	CO 1: To provide an understanding and an appreciation of the principles and practices of risk management CO 2: To enable production of the optimum strategy for the handling of risk in an organization. CO 3: To identify and categories the various risks face by an organization CO 4: Design a risk management program for a business organization
MIB 205	INTERNATIONAL SUPPLY CHAIN MANAGEMENT& LOGISTICS	CO 1: Understand the fundamentals of supply chain elements and functions, as well as planning and designing of supply chain network. CO 2: Analyze how supply chain decisions about facility location can be applied to different industries and design the supply chain. CO 3: Comprehend the role of customer relationship management, logistics, IT in supply chain, supply chain IT framework, and supply chain coordination. CO 4: Analyze the concepts in achieving the sustainable goals in International Supply Chain L Management
MIB 207	OVERSEAS PROJECT MANAGEMENT	CO 1: Understand what a project is, the importance of structuring work in projects and programmes, and the importance of project managers in managing ALL internal and external stakeholders. CO 2: Acquire the knowledge and skills necessary to manage an



	4	industrial project more efficiently in the role of Project Manager
		CO 3: Apply the tools commonly used in Projects to Manage time,
		cost, risk and quality in a Project
		CO 4: Understand how a project's activities and outcomes relate
		with a company's regular business operations
	2	CO 5: Manage the challenges faced in International projects as
		opposed to locally based projects.
MIB 209	ENTREPRENEURS	CO 1: Prepare business plan using latest tools like business model
	HIP	canvas.
	DEVELOPMENT	CO 2: Create the mindset for the identification of business
	AND STARTUPS	opportunities.
		CO 3: Understand the various govt schemes for the development of
		enterprises/start-ups.
		CO 4: Prepare financial plan for the funding support from Govt.
	G	agencies:
MIB 211	GLOBAL	CO 1: To demonstrate professional ethics in day to day work
	BUSINESS ETHICS	activities and take ethical business decisions
	AND CORPORATE	CO 2: To evaluate the impact of ethical issues on global business.
	GOVERNANCE	CO 3: Able to identify how companies develop, implement, and
		enforce ethical standards.
		CO 4: Understand how to adhere to the compliance mechanisms and
MIB 243	FOREIGN	frameworks of corporate Governance as per global standards
WIIB 243	LANGUAGE-PART	CO 1: Combine sentences and phrases to express opinions on topics
	II- FRENCH	related to the self, personal interest, and everyday life;
	III- FRENCH	CO 2: Ask and answer questions about the self, personal interest, everyday life, and the immediate environment, orally and in writing;
		CO 3: Talk about familiar topics related to the self, personal interest
		and everyday life, using linked sentences with a moderate level of
		accuracy both orally and in writing;
		CO 4: Identify the main point and basic supporting details of level-
		appropriate authentic texts
MIB 245	SUMMER	CO 1: Develop an understanding of the working knowledge on
	TRAINING	different functional areas
	REPORT	CO 2: Learn and experience the real on the job working of the
		business
		CO 3: Develop and improve their managerial skills
MIB 213	GLOBAL BUYER	CO 1: Formulate marketing/ sales strategy on the basis of changing
	BEHAVIOUR	global consumer behaviour.
	1	CO 2: Construct the cultural, social, personal and psychological
		factors that influence the global consumer behaviour.
		CO 3: formulate strategies for enhancing global customer
		satisfaction
		CO 4: Apply disciplinary knowledge to business situations in local
		and global environment
MIB 215	INTERNATIONAL	CO 1: Design and Develop sales promotion strategy.
	SALES	CO 2: Develop branding strategies in global scenario.
	PROMOTION AND	1
	BRAND	advertising
	MANAGEMENT	CO 4: Design Sound media plan for international market.

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MIB 217	INTERNATIONAL	CO 1: Understand the significance of CRM.
	CUSTOMER	CO 2: Develop attributes to the domain of CRM
	RELATIONSHIP	CO 3: Understand how CRM can improve marketing, sales and
	MANAGEMENT	customer support.
	112111111111111111111111111111111111111	CO 4: Analyse and demonstrate and present the salient aspects of a
	1	CRM implementation
		CO 5:
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MIB 219	INTERNATIONAL	CO 1: Understand Retail Market and Financial Strategy including
	RETAIL	product pricing.
	MANAGEMENT	CO 2: Develop retail market strategies in global market
		CO 3: Design merchandise plan including visual merchandising for
		the retail store
	7.	CO 4: Evaluate the performance of vendors/suppliers.
IB 221	INTERNATIONAL	CO 1: Analyze the challenges and issues of international marketing
	MARKETING	research
	RESEARCH	CO 2: Understand the basics of questionnaire development in
		international marketing research.
		CO 3: Understand data collection techniques and preparing research
		reports in the area of international marketing research
		CO 4: Formulate strategies for entering international markets for
		existing products and new products.
7/ID 222	CLODAL	CO 1: Demonstrate a working knowledge of the procedure
MIB 223	GLOBAL	
	FINANCIAL	associated with Global Financial Market.
	MARKETS &	1 , ,
	INSTRUMENTS	and international banking
		CO 3: Recognize the high degree of ethical responsibility which
		International Finance and financial instruments
		CO 4: Learn about collaboration for need assessment and for
		providing solutions.
MIB 225	GLOBAL	CO 1: Demonstrate a working knowledge of the procedure
	MERGERS AND	associated with Global Mergers and acquisition;
	ACQUISITIONS	CO 2: Display the ability to use standard concepts of different types
	,	of mergers and acquisitions
	19	CO 3: Recognize the high degree of ethical responsibility towards
	*	cross border acquisitions.
		CO 4: Learn about collaboration for need assessment and for
ľ		providing solutions.
MIB 227	INTERNATIONAL	CO 1: Demonstrate working knowledge of the procedure associated
VIIB 227	INVESTMENT &	
		CO 2: Display the ability to use standard concepts of modern
	PORTFOLIO	
	MANAGEMENT	portfolio theory.
		CO 3: Recognize the high degree of practices towards portfolio
		management.
		CO 4: Understand about collaboration for need assessment and for
		providing solutions.
MIB 229	INTERNATIONAL	CO 1: 'Demonstrate working knowledge of the procedure
	BANKING	associated with International banking.
		CO 2: Display the ability to use standard concepts of issue
		management.
		CO 3: Recognize the high degree of practices towards fixed income/

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	Tate and the same	
		bond market.
		CO 4: Learn about collaboration for need assessment and for
		providing solutions.
MIB 231	FINANCING OF	CO 1: Understand the effect that domestic and foreign tariffs have
	INTERNATIONAL	on the competitiveness of businesses.
	TRADE	CO 2: Assess which policies here and abroad constitute non-tariff
		trade barriers
		CO 3: Predict what can happen with alternative foreign exchange
		policies, and how these policies can affect the economy.
		CO 4: Understanding what macroeconomics can tell us about the
	:	budget deficit, trade deficits and international borrowing
MIB 223	INTERNATIONAL	CO 1: Evaluate the context of workplace issues, public policies, and
VIID 223	STRATEGIC	management decision
	HUMAN	CO 2: Analyse a contemporary global issue in their field from a
ľ	RESOURCE	multi-disciplinary perspective
	MANAGEMENT	CO 3: Understand about cultural differences and how to work in a
	MANAGEMENT	multicultural environment
		CO 4: Demonstrate an ability to interact with and influence others
		in a professional manner, and to effectively present ideas and
		recommendations.
MIB 235	CLOBAL	
VIID 233	GLOBAL LEADERSHIP &	CO 1: Differentiate between management and leadership. CO 2: Demonstrate leadership in the global business environment.
	SKILLS	CO 3: Develop teams for performance in global situation.
	DEVELOPMENT	CO 4: Develop succession plan for their organizations.
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MIB 237	TECHNOLOGY	CO 1: Apply technological solution in the Human resource
	FOR HR VALUE	management functions.
	CREATION AND	11 -
	MANAGEMENT	environment.
		CO 3: Generate solutions for minimizing the impact of technology
		on health of employees.
		CO 4: Apply the innovative solutions for the implementation of new
- ATTD 000	CLODAL HUMAN	age HR practices in the global environment.
MIB 239	GLOBAL HUMAN	<u>^</u>
	RESOURCE AND	
	ORGANIZATIONA	CO 2: Develop HRD score card for their organization in
	L DEVELOPMENT	International Business.
		CO 3: Identify training need of global managers based on
		systematic analysis.
		CO 4: Create mentoring and counselling practices in organizations.
MIB 241	ADVANCED	CO 1: Understand cross cultural communication.
	BEHAVIORAL	CO' 2: Demonstrate negotiation strategies in the international
	SCIENCE	business,
		CO 3: Apply strategic interventions in the change management.
		CO 4: Manage issues related to expatriates and country nationals.

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FOURTH SEMESTER

MIB 202	INNOVATION AND	CO 1: Understand the managerial and economic development of e-
	E-BUSINESS	business
	MANAGEMENT	CO 2: Understand the reasons for successful network technology
		and innovative e-business ventures
		CO 3: Identify the growth of e-business in social science and can
		explain its development
		CO 4: Understand the different model and growth of digital market
	-T	and various product available in electronic market
MIB 206	INTERNATIONAL	CO 1: Explain green marketing and its importance to the
	ENVIRONMENT	international environment from the 55 perspective of consumers and
	MARKETING	businesses.
		CO 2: Recognize the concept of Green Marketing and Green
		Products
		CO 3: Assess the correlations between awareness of green
		marketing, corporate social responsibility (CSR), product image,
		corporate reputation and consumer purchase intentions towards
		companies selling green products
		CO 4: Understand the opportunities, challenges, and issues in
		designing and implementing green marketing strategies.
MIB 208	INTERNATIONAL	CO 1: Explain the concept of B2B Marketing including the unique
	B2B MARKETING	nature of organizational buying behaviour
		CO 2: Developing a Strong Product and Pricing Strategies for B2B
		marketing
	y .	CO 3: Design an integrated marketing communications and
		distribution plan for promoting B2B products or services
		internationally
		CO 4: Gain insights about CCCI Innovation and innovate B2B
		marketing via a CCCI, i.e. Cross Country & Cross Industry
	1	Innovation approach.
MIB 210	INTERNATIONAL	CO 1: Formulate sales Forecasting Strategies
	SALES AND	
	DISTRIBUTION	CO 3: Understand the issues in International Logistics
	MANAGEMENT	CO 4: Design and develop channel strategies
MIB 212	DIGITAL	CO 1: Analyze various digital channels and build better customer
	MARKETING FOR	
	INTERNATIONAL	CO 2: Develop a digital marketing plan
	BUSINESS	CO 3: Design proper digital channels by identifying target group of
		customers .
		CO 4: Understand how to leverage online channels for international
		marketing operations.
MIB 214	MARKETING	CO 1: Explain the basic concept and terminology related to
	ANALYTICS FOR	
	INTERNATIONAL	preparing international business matrices.
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	BUSINESS	relationships between different marketing actions and performance. CO 3: Equipped with the knowledge of estimation and validation techniques used for international customer segmentation and valuation CO 4: Learn to apply web-based analytic techniques for measure the performance of international marketing campaigns and customer satisfaction
MIB 216	INVESTMENT BANKING	CO 1: Understand the core investment banking activities. CO 2: Apply and use the guidelines of issue management. CO 3: Analyze the fixed income/bond market CO 4: Explore international investment avenues and rising of offshore finance.
MIB 218	INTERNATIONAL ACCOUNTING	CO 1: Understand the core of international accounting through International Financial Reporting norms. CO 2: Apply the guidelines, features and suitability of various financial instruments. CO 3: Evaluate the essentials details regarding inter corporate investments. CO 4: Explore the norms of global mergers & acquisitions accounting and financial reporting in an international environment
MIB 220	FINANCIAL ANALYTICS FOR INTERNATIONAL BUSINESS	CO 1: Understanding the knowledge and intelligence from datasets which exhibit high volume, velocity, and/or variety. CO 2: Describe the difference between various statistical techniques and Interpret which model seems to fit the dataset. CO 3: Study and discuss what big data is, and how it differs from traditional approaches CO 4: Plan to use the primary tools associated with big data in creating systems to take advantage of big data.
MIB 222	FOREIGN EXCHANGE MANAGEMENT	CO 1: Understand the dynamics of Foreign Exchange Markets CO 2: Compare various types of exchange rates globally CO 3: Analyse various Foreign Exchange Transactions CO 4: Analyse and management of Foreign Exchange Risk.
MIB 224	NEW VENTURE CREATION AND FINANCING DECISIONS	CO 1: Understand and explore various modes of opportunity
MIB 226	INTERNATIONAL PERFORMANCE MANAGEMENT SYSTEMS	CO 1: Explain systematically, decide and communicate strategic performance aims,. Objectives, priorities and targets. CO 2: Understand effective performance management policies and practices to improve organizational and employee performance globally. CO 3: Design performance and demonstrate the communication skills required at the time of managing achievement and under



		achievement.
		CO 4: Evaluating the effectiveness of performance management.
MIB 228	HR ANALYTICS FOR INTERNATIONAL BUSINESS	
MIB 230	TRAINING AND DEVELOPMENT FOR INTERNATIONAL BUSINESS	CO 1: To design training need analysis (TNA) template/format. CO 2: To understand various training and development interventions. CO 3: To develop training programs for the identified objectives. CO 4: To understand the difference in cultural aspects of various
	DUSINESS	nations.
M1B 232	HRD SCORE CARD 2500	CO 1: Able to measure the maturity level of HRD. CO 2: Understand system and strategies, competencies, culture and values of an organization, CO 3: Evaluate the business impact through a score card.
MIB 234	HUMAN RESOURCE ACCOUNTING	CO 1: Explain the effectiveness of an H R Department for any organisation. CO 2: Understand how, HR professionals compare their performances with another person's in any organisation.
MIB 204	PROJECT DISSERTATION	CO 1: Enhance habit of finding solution to untapped problems in the organisation CO 2: Apply the research methodology in solving the business problem. CO 3: Develop the interest in developing and experiments new business innovations.

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